



November 5, 2010

Charles Long, Interim City Manager  
Myrna DeVera, Incoming City Council Member  
John Delgado, Incoming City Council Member  
City of Hercules  
111 Civic Drive  
Hercules, CA 94547

via: Email and US Mail

Re: Announcement of New Interim City Manager and City Council Members

Dear Ms. deVera, Mr. Delgado and Mr. Long:

Please accept this letter to congratulate you on your new positions within the City of Hercules. As the owner and manager of the Hercules Bayfront project, we look forward to working with you to fulfill the community's vision for the Waterfront that was established in 2000, and more recently defined with the adoption of the Waterfront Now Initiative in 2008.

We are thrilled that there is new leadership in the City and with your commitment and support we trust that the community's vision will become reality in the very near future.

Congratulations again and best wishes in your respective roles!

Best regards,

Hercules Bayfront, LLC  
a Delaware limited liability Company

By: APL-Hercules, LLC  
a Delaware limited liability Company  
Its: Manager

By: Anderson Pacific, LLC  
a Delaware limited liability Company  
Its: Managing Member

A handwritten signature in black ink, appearing to read "James R. Anderson", written over a horizontal line.

By: \_\_\_\_\_  
James R. Anderson  
Managing Member